

NON COOPERATIVE STRATEGICAL BEHAVIOR

(INCUMBENTS, LET'S SAY)

ACTIONS / STRATEGIES OF A FIRM THAT WANTS TO INCREASE ITS PROFITS BY IMPROVING "ITS POSITION" RELATIVE TO ITS RIVALS (COMPETITORS / POTENTIAL ENTRANTS)

- TO HARM ITS RIVALS
 - TO BENEFIT ITSELF
- TO MAKE IT WORK, A FIRM NEEDS TO HAVE:

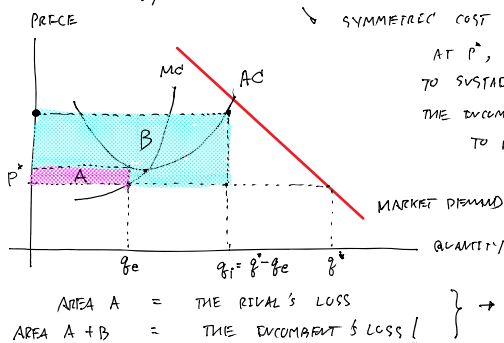
- ADVANTAGES:
 - cost advantage
 - R&D, INNOVATION AND TECHNOLOGICAL ADVANTAGE
 - FIRST-MOVER ADVANTAGE
- COMMITMENT:
 - COMMITMENT TO EXPAND OUTPUT IF ENTRANT ENTERS.
 - COMMITMENT TO LOWER THE PRICE IF ENTRANT GETS IN.

↓ HIGH-COST FIRM VS LOW-COST FIRM

STRATEGICAL BEHAVIOR

- ① PREDATORY PRICING: THE INCUMBENT LOWERS ITS PRICE IN ORDER TO DRIVE RIVALS OUT OF BUSINESS AND DISCOURAGE ANY POTENTIAL ENTRANTS AND LATER ON RAISE THE PRICE WHEN NOBODY COMPETES W/ IT.

CASE 1 PREDATION W/ IDENTICAL FIRMS



SYMMETRIC COST STRUCTURES
 AT P^* , TOTAL QUANTITY DEMANDED = q^*
 TO SUSTAIN P^* : PREDATORY PRICE,
 THE INCUMBENT MUST PRODUCE $q^* - q_e$
 TO FULFILL q^*

OUTCOME: W/ IDENTICAL COST STRUCTURE, PREDATION DOES NOT WORK.

CASE 2 PREDATION W/ COST ADVANTAGE

- ADVANTAGE ⇒ LOWER MC, CAPACITY TO PRODUCE MORE OUTPUT, BETTER REPUTATION, MORE LOYAL CONSUMERS!
- ⇒ HIGHER CAPACITY CONSTRAINT: WHEN $P \downarrow$, $Q^D \uparrow$ THE INCUMBENT MUST BE ABLE TO DEAL W/ THE HIGHER DEMAND. OTHERWISE, PREDATORY PRICING WILL NOT SUCCEED.

INCUMBENT

LOW-COST FIRM

VS.

HIGH-COST FIRM

THE ENTRANT WILL OBSERVE "PRICE HISTORY" AS "INDICATOR" OF THE INCUMBENT OR SIGNAL

TO FORM "A BELIEF" ABOUT "TYPE OF INCUMBENT" (H-C FIRM OR L-C FIRM)

- NOTE THAT
- ① LOW-COST FIRM USUALLY DOES PRICE REDUCTION MORE OFTEN THAN HIGH-COST FIRM.
 - ② DOWNG PREDATORY PRICE IS COSTLY TO THE INCUMBENT, IT MUST ACCEPT THE SHORT-TERM LOSS FOR LONG-TERM GAIN
 - ③ BOTH LOW-COST FIRM AND HIGH COST FIRM CAN DO PREDATORY PRICING TO INFLUENCE RIVALS' BELIEF ABOUT ITS TYPE. EX IF A HIGHCOST FIRM SUCCESSFULLY CONVINCES THE ENTRANT THAT IT IS A LOW COST FIRM,

PREDATORY PRICING & LEGAL STANDARD.

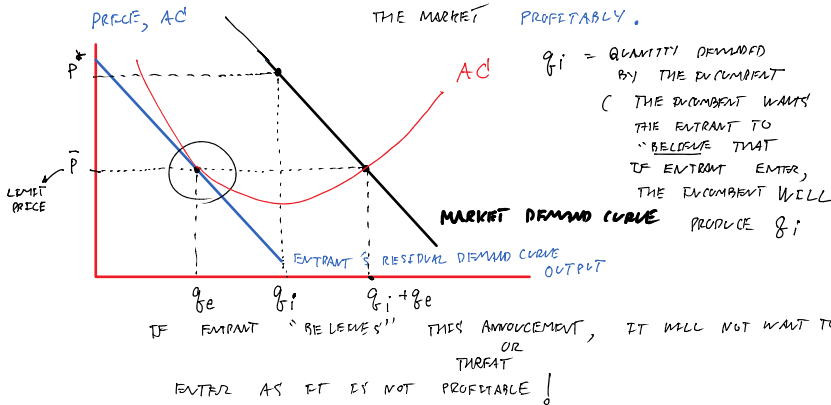
- BY EU'S COMPETITION LAW AND US'S ANTI-TRUST LAW, PREDATORY PRICING IS **ILLEGAL**. IN OTHER WORDS, IT IS ILLEGAL TO SET $P < MC$.
- "DRIVE OTHER FIRMS OUT OF THE MKT AND RESULT IN LESSER COMPETITION AND HARM CONSUMERS' WELFARE" IS NOT LEGALLY ACCEPTABLE.

IF $P < MC$ SHORT-RUN, FIRM FACES LOSS. FROM BOUT'S VIEW, IT IS NOT NORMAL TO CHOOSE TO MAKE LOSS UNLESS IT HAS STRATEGIC INTENTION.

HOWEVER $P < MC$ SR DOES NOT ALWAYS IMPLY PREDATORY PRICING.

EX: $P=0$ GIVING FREE SAMPLES OF NEW PRODUCTS TO SIMPLY PROMOTE YR PRODUCTS IS ACCEPTABLE.

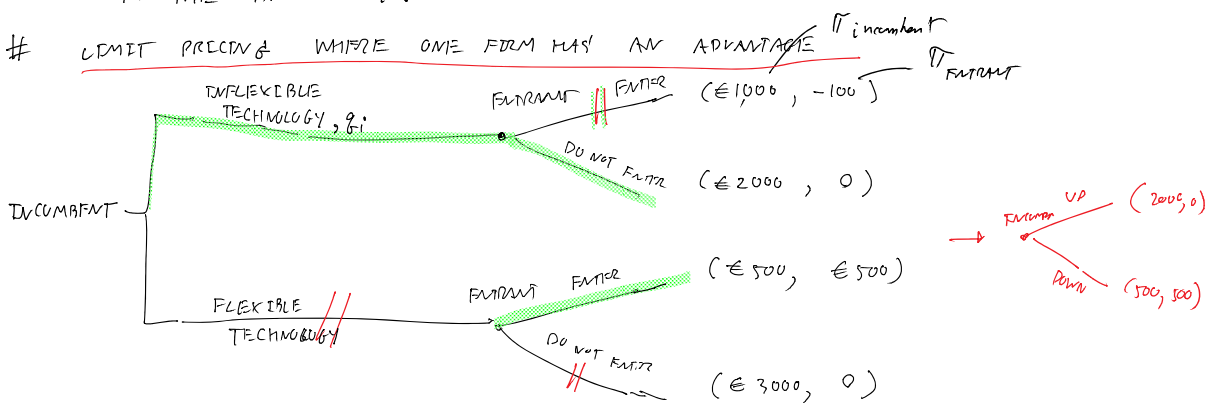
② LIMIT PRICING: THE INCUMBENT SETS ITS PRICE AND OUTPUT SO THAT THERE IS NOT ENOUGH DEMAND LEFT FOR ANOTHER FIRM TO ENTER THE MARKET PROFITABLY.



LIMIT PRICING WHEN COST STRUCTURE OF FIRMS IS IDENTICAL DOES NOT WORK. (WHY?)

- THREATENING BY THE ENTRANT TO THE INCUMBENT WORKS IN THE SAME WAY!

LIMIT PRICING WHERE ONE FIRM HAS AN ADVANTAGE



TIMING OF THE EVENTS

- ① THE INCUMBENT CHOOSES EITHER INFLEXIBLE OR FLEXIBLE TECHNOLOGY, q_i
- ② ENTRANT OBSERVES THE INCUMBENT'S CHOICE AND THEN CHOOSES TO ENTER OR STAY OUT.
- ③ PAYOFFS ARE REALIZED.

NASH EQUILIBRIUM = (INFLEXIBLE TECHNOLOGY, DO NOT ENTER)

THE RESTRICTION MAKES IT BELIEVABLE FOR ENTRANT THAT THE INCUMBENT CAN ONLY PRODUCE q_i . GIVEN SO, IT IS IN ENTRANT'S BEST INTEREST NOT TO ENTER.

ASYMMETRY HERE IS THE FACT THAT INCUMBENT CAN CHOOSE TO COMMIT/RESTRICT ITS CHOICES OF PRODUCTION WHEREAS ENTRANT CANNOT.

INVESTING IN R&D

- 2-PERIOD GAME
- 2 PLAYERS : INCUMBENT VS, POTENTIAL ENTRANT
- INCUMBENT CAN CHOOSE TO INVEST IN R&D IN PERIOD 1 WHICH WILL HELP TO REDUCE COST OF PRODUCTION IN PERIOD 2
- IN PERIOD 2, AN ENTRANT DECIDES TO ENTER OR NOT ENTER.

ASYMMETRY? \Rightarrow INCUMBENT CAN CHOOSE TO INVEST IN R&D, NOT ENTRANT.
 (EX: A MONOPOLIST WHO STAYS FIRST IN THE INDUSTRY FOR SOME TIME)

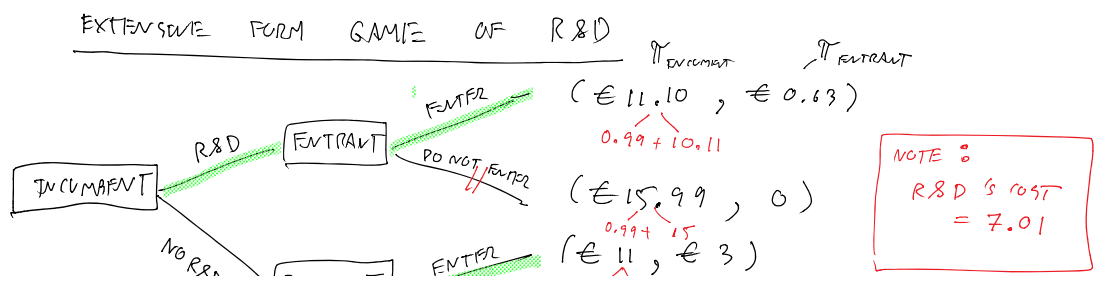
THE INCUMBENT MUST DECIDE IF HE SHOULD INVEST IN R&D OR NOT. TO DO THIS, HE MUST COMPARE PROFITS BETWEEN INVESTING IN R&D AND NOT INVESTING IN R&D, IN EQUILIBRIA.

NOTE IN THE FIRST PERIOD : MONOPOLY
 SECOND PERIOD :
 IF FIRM 2 ENTERS \rightarrow COURNOT OUTPUT (COURNOT COMPETITION)
 IF FIRM 2 DOES NOT ENTER \rightarrow FIRM 1 REMAINS A MONOPOLIST.

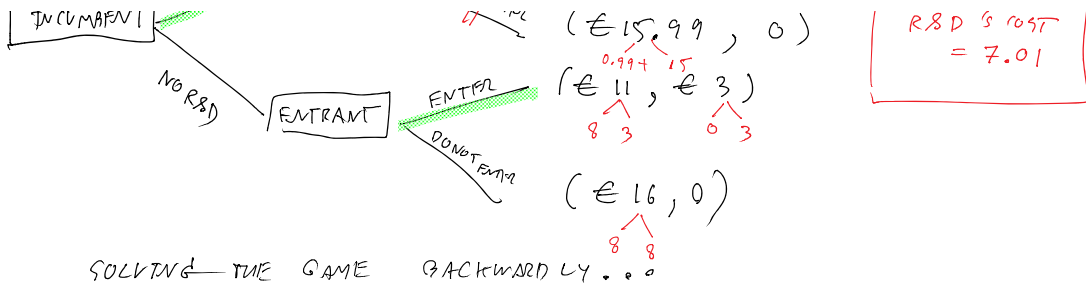
• COST FUNCTION FOR MONOPOLIST : $TC = 1 + 6q_i$
 (1 is fixed cost, $6q_i$ is MARGINAL COST)

THE COST FUNCTION ABOVE WILL APPLY TO PERIOD 2 IF THE INCUMBENT DOES NOT INVEST IN R&D.

• MARKET DEMAND FUNCTION : $q = 12 - p$



NOTE :
 R&D'S COST = 7.01



SOLVING THE GAME BACKWARDLY...

NASH EQUILIBRIUM : (R&D , ENTER)

OBSERVE THAT

W/ THE THREAT OF ENTRY, THE INCUMBENT CHOOSES TO DO R&D WHICH BENEFITS BOTH CONSUMERS AND THE INCUMBENT.
(11 → 11.10)

(w/o R&D) (w/ R&D)

RAISING ALL FIRMS' COSTS.

IT MAY PAY FOR THE INCUMBENT TO RAISE THE COST OF ALL FIRMS.

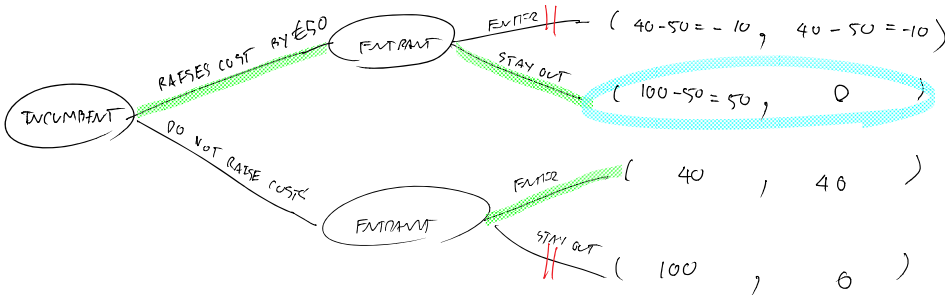
EX: INCUMBENT SUPPORTS GOVERNMENT'S POLLUTION CONTROL WHICH RAISES ALL FIRMS' COST.

SUPPOSE $\pi_m = €100$ (MONOPOLY PROFIT B/F ENTRY)

$\pi_d = €80$ (DUOPOLY PROFITS RECEIVED BY BOTH IF ENTRY OCCURS.)

SO, EACH WOULD RECEIVE $= \frac{\pi_d}{2} = \frac{80}{2} = €40$.

THE INCUMBENT WOULD PAY AT MAXIMUM $= \pi_m - \frac{\pi_d}{2}$ (MARKET SHARE IS ALLOCATED EQUALLY)
TO KEEP THE ENTRANT OUT.
 $= 100 - \frac{80}{2} = €60$



BY RAISING COSTS OF ALL FIRMS, THE INCUMBENT CAN MAKE THE ENTRANT STAY OUT.

0