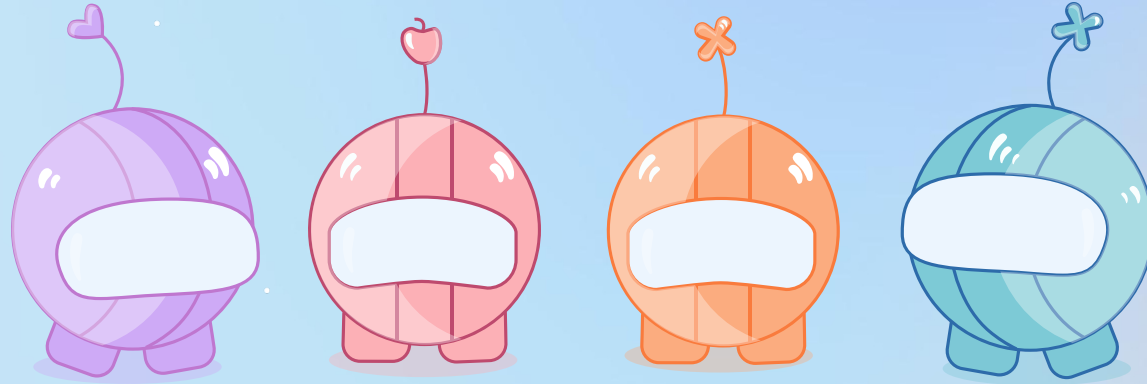




Heuristics & Biases

And their implications for financial decision-making

Diversification Heuristics



- The diversification heuristic suggests that people like to try a little bit of everything when choices are not mutually exclusive.
- To concentrate on one or two runs the risk of not liking your selections and/or missing out on a good thing.
 - Buffet diners sample most (if not all) dishes
 - Shoppers are more likely to choose a variety of items (e.g., different yogurt flavors) when they must make multiple purchases for future consumption simultaneously.
 - Variety-seeking behavior



Diversification Heuristics



- Diversification heuristics can arise because many people have hardwired for variety and novelty.
- Spreading your money over different stocks accomplishes the risk-reduction goal.



Status Quo Bias

TO DO NOTHING IS IN EVERY MAN'S POWER.



"The lapse to indolence is soft and imperceptible, because it is only a mere cessation of activity; but the return to diligence is difficult, because it implies a change from rest to motion, from privation to reality."

—SAMUEL JOHNSON



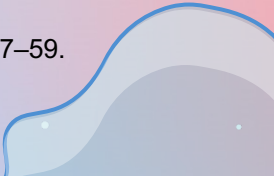


Status Quo Bias

- Most real decisions have a **status quo alternative**- that is, doing nothing or maintaining one's current or previous decision.



Samuelson, W., and R. Zeckhauser, 1988, "Status quo bias in decision making," Journal of Risk and Uncertainty 1, 7–59.



Status Quo Bias

- **Status quo bias** refers to the finding that an option is more desirable if it is designated as the “status quo” than when it is not (Kahneman, Knetch, Thaler, 1991).
- People prefer things to stay the same.
- They are comfort-seeking by trying to stay with the current state.
- They are resistant to change.
- As a heuristics, status quo bias is using the rule of thumb that “**stick with what you have unless there are strong reasons for doing otherwise.**”

Status Quo Bias:

Behaviors that can cause investment mistakes

- Status quo bias can cause investors, by taking no action, to hold investments inappropriate to their own risk/return profiles.
- This can mean that investors take excessive risks or invest too conservatively and **don't achieve proper portfolio allocation.**

Status Quo Bias:

Behaviors that can cause investment mistakes

- An investor facing an opportunity to reallocate or alter an investment position may choose, instead, to maintain the status quo because the status quo offers the investor an opportunity **not to realizing a loss**.
- This will be true even if, in the long run, the investor could achieve a higher return by electing an alternative path.

Samuelson & Zeckhauser (1988)'s experiment

Goal: To test for status quo effects

Condition:

- In the **neutral version (NEUT)**, the subject faces a new decision and must choose from several alternatives, **all on an equal footing**.
 - All four choices will be presented as new alternatives.
- In the **status quo version (SQ)**, one alternative **occupies the position of the status quo**.
 - The first alternative is portrayed as the status quo

Samuelson & Zeckhauser (1988)'s experiment

Subjects:

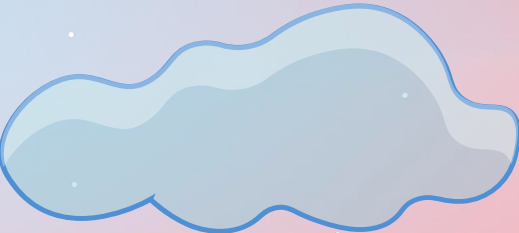
- The subjects in the experiments were students in economics classes at Boston University School of Management and at the Kennedy School of Government at Harvard University.
- In all, 486 students participated. More than three-quarters were first-year MBA students; the others were senior undergraduate business majors at BU and students in the public policy and public administration programs at Harvard.

2. You are a serious reader of the financial pages but until recently have had few funds to invest. That is when you inherited a large sum of money from your great uncle. You are considering different portfolios. Your choices are:

- | | |
|--|--|
| _____ a) Invest in moderate-risk Co. A. Over a year's time, the stock has .5 chance of increasing 30% in value, a .2 chance of being unchanged, and a .3 chance of declining 20% in value. | _____ b) Invest in high-risk Co. B. Over a year's time, the stock has a .4 chance of doubling in value, a .3 chance of being unchanged, and a .3 chance of declining 40% in value. |
| _____ c) Invest in treasury bills. Over a year's time, these will yield a nearly certain return of 9%. | _____ d) Invest in municipal bonds. Over a year's time, they will yield a tax-free return of 6%. |

2'. You are a serious reader of the financial pages but until recently have had few funds to invest. That is when you inherited a portfolio of cash and securities from your great uncle. A significant portion of this portfolio is invested in moderate-risk Company A. You are deliberating whether to leave the portfolio intact or to change it by investing in other securities. (The tax and broker commission consequences of any change are insignificant.) Your choices are (check one):

- ☐ a) Retain the investment in moderate-risk Company A. Over a year's time, the stock has a .5 chance of increasing 30% in value, a .2 chance of being unchanged, and a .3 chance of declining 20% in value.
- ☐ b) Invest in high-risk Company B. Over a year's time, the stock has a .4 chance of doubling in value, a .3 chance of being unchanged, and a .3 chance of declining 40% in value.
- ☐ c) Invest in treasury bills. Over a year's time, they will yield a nearly certain return of 9%.
- ☐ d) Invest in municipal bonds. Over a year's time, these will yield a tax-free rate of return of 6%.

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- In decision 2', the status quo version (SQ) is to retain the investment in moderate-risk Company A.
 - In addition to this decision 2 and 2', three additional treatments were conducted, where participants were told that one of the other three investment choices had been left to them.



No matter which investment option was chosen as **the original endowment**, it was always **the most popular choice**.

People felt most comfortable with the current state of affairs even though it was not something that they had any part in choosing.

Explaining the status quo bias

The observed status quo bias may be seen as the consequence of:

- (1) Rational decision making in the presence of **transition costs** and/or **uncertainty**;
- (2) Loss aversion;
- (3) Psychological commitment stemming from misperceived **sunk costs**, **regret avoidance**, or a drive for consistency to have no **cognitive dissonance**.
- (4) Status-quo **heuristics**



Explaining the status quo bias

- (1) Rational decision making in the presence of transition costs and/or uncertainty
- Transition costs, for example, may make any switch from the status quo costly in itself.
 - Such transition costs introduce a status quo bias whenever the cost of switching exceeds the efficiency gain associated with a superior alternative.



Explaining the status quo bias

(1) Rational decision making in the presence of transition costs and/or uncertainty

- An individual may well stick to a low-paying job if the process of searching for a better one is slow, uncertain, and/or costly.
- Even when no explicit costs are associated with search or switching, uncertainty can lead to status quo inertia.
- ✓ For the result of experiment, since neither transition costs nor uncertainty plays an essential role in the hypothetical questions, the rational explanations are inadequate to explain status quo inertia.



Explaining the status quo bias

(2) Loss aversion;

- Consider the choice between retaining the status quo or opting for a new alternative.
- Taking the status quo as the reference point, the individual weighs potential losses from switching as larger than potential gains.
- Because of loss aversion, the individual is biased in favor of the status quo.
- ✓ In this experiment, the result shows the presence of status quo bias even when there are no explicit gain/loss framing effects.



Explaining the status quo bias

(3) Psychological commitment stemming from misperceived **sunk costs**, **regret avoidance**, or **a drive for consistency**.

- The presence of sunk costs or other resource investments contributes to status quo bias in decision making.
- The greater the investment in the status quo alternative, the more strongly it will be retained.



Explaining the status quo bias

(3) Psychological commitment stemming from misperceived **sunk costs**, **regret avoidance**, or **a drive for consistency**.

- Kahneman and Tversky (1982) argue, individuals feel stronger regret for bad outcomes that are the consequence of new actions taken than for similar bad consequences resulting from inaction.
- Individuals fear the regret that might follow if active steps are undertaken to alter the status quo.

Explaining the status quo bias

(3) Psychological commitment stemming from misperceived **sunk costs**, **regret avoidance**, or **a drive for consistency**.

- Avoidance of decision regret is thus one cause of status quo bias.
- It favors adherence to status quo norms or routine behavior at the expense of innovation, and it reinforces to the individual's inclination to conform to social norms.

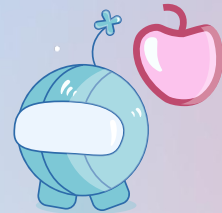
Explaining the status quo bias

(3) Psychological commitment stemming from misperceived **sunk costs**, **regret avoidance**, or **a drive for consistency**.

- The individual's drive to avoid cognitive dissonance in his or her role as decision maker contributes to status quo bias.
- Past choices are “rationalized”, and the “rationalization” process extends to current and future choices.



Thanks!



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